

# Outsourcing of data validation activities:

How we set up the new collaboration with a CRO

10 November 2015 - DMB

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# CONTEXT



# Outsourcing of data validation activities

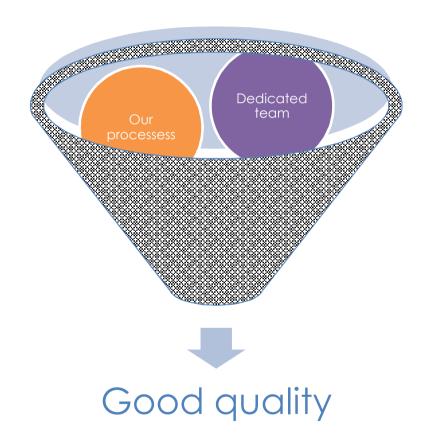
# Subcontracting of data validation since 2008 (DIRECT LINK)

#### DATA VALIDATION

- \*Review of query before sending
- \*Review of investigator's answers
- \*Validation of protocol deviations
- → On line process

#### **DIRECT LINK**

- \*Direct access to SERVIER database
- **\*SERVIER tools**
- \*SERVIER procedures





# Outsourcing of data validation activities

### In 2014: Need to change our DIRECT LINK CRO...





# The challenges

Processes

- Processes review
- Trainings
- Communication



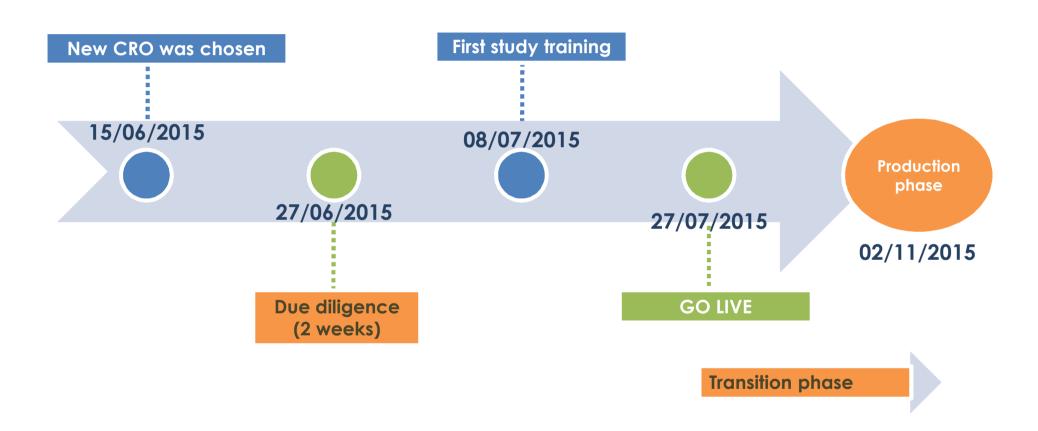
Business

- Unit definition
- Forecast
- Metrics





# The story...





# Processes





Query & deviation management

- Procedures
- Process map



Training process

- Global training plan
- elearning



Study transfer process

- Study transfer checklist
- Study kick off template
- Clarification log template



Communication

- Shared area
- Partner referent
- Communication plan

# SERVIER/CRO

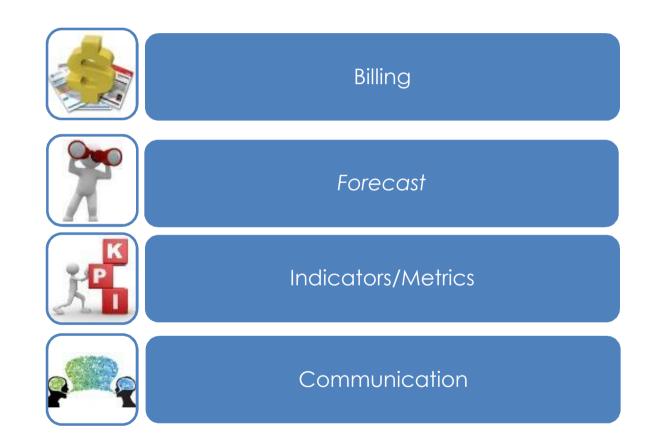


SERVIER partner referent is responsable to follow the process compliance



# BUSINESS





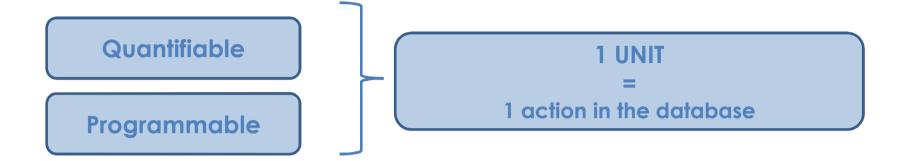




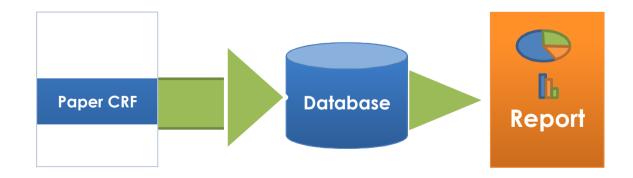
# BILLING



# BILLING

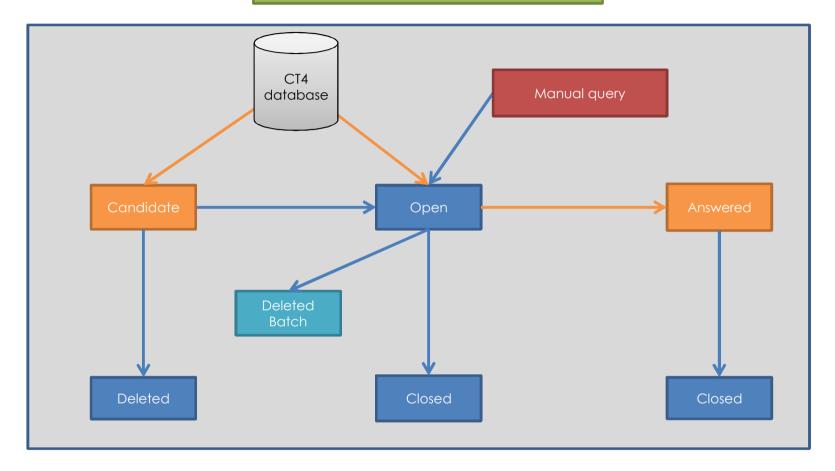


'Easy way' to retrieve the information related to biling in the database





#### eCRF status / Queries



CRO DM action not take into account (manual query, AC=autoclosed)

CRO DM action take into account (open, closed, deleted)

Inform system status change not take into account

Specific billing for the deleted Batch identify in ecrf with reason « DELETED BATCH x »



# **BILLING:** Automatic reports

- 1.Report **programmed** by SERVIER
- 2. Program **validated** by the CRO

Each month, SERVIER partner referent runs the report and sent it to the CRO The CRO provides the billing based on these figures.

Work for billing validation is reduced for SERVIER



Data From 28-8-2015 to 27-9-2015

1- Data Validation

tteration	umber of iteration managed by Cognizant DM NB OF QUERIES (e-of queries)								
7310	NB OF QUERIES (e-crf queries)								
309	NB OF CT4 QUERIES (paper/dm CRF discrepancies)								
12	NB OF CT4 QUERIES (centralized data discrepancies)								
1753	NB OF DEVIATION (protocol deviation)								
9384	TOTAL NB OF ITERATION								

Data From 28-8-2015 to 27-9-2015

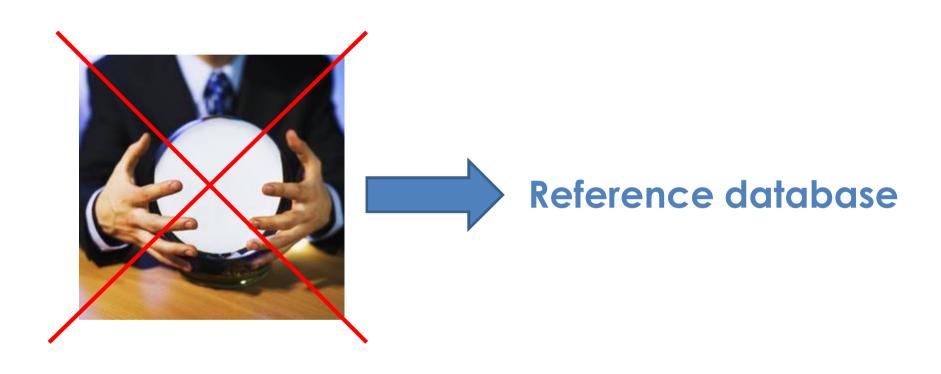
Obs	PROTOCOL		(paper/dm CRF	(centralized data	(protocol	TOTAL
- 1	CL149076001	16	3	2	.0	21
2	CL149076002	1	0	0	0	. 1
3	CL155746002	61	0	0	12	73
	CL180881005	2	0	0	0	2
5	CL306790010	7228	306	10	1741	9285
6	CL378989019	2	0	0	0	2





# FORECAST







### Reference database

- **Ongoing** reference
- Based on 115 studies
- Reference by axis, by phase, by type of data

Therapeutic axis	Phase	eCRF queries/visit	Deviations/visit
Cardiovascular	III	3,25	2,32
Neuropsychiatry	II	3,44	1,64
Cardiovascular	PKH	8,39	4,39
All	Central lab	0,75	-

# - Reference by study:

PROTOCOL	STUDY DRUG	AXE	PAPER OR ECRF STUDY	NB OF PATIENT S	NB OF INCLUDE D PATIENT	NB OF VISIT/ CYCLE	NB OF ITERATIO N (Queries, Discrepan cies, Deviation) MANAGE D BY DM	NB OF QUERIES (e-crf queries) MANAGED BY DM (iteration)	queries)	uiscrepancie s)	NB OF C14	(centralized data discrepancie	NB OF CT4 QUERIES (centralized data discrepancie s) SENT BY DM (iteration)	QUERIES (centralized lab data	QUERIES (centralized irs data	QUERIES (centralized data review	(centralized other data discrepancie s)	NB OF DEVIATION (protocol
CL112345001		CANCER O	ECRF	132	104	644	13697	4446	1392	1991	25	6238	1035	0	0	528	5710	1022
CL1412345002		CANCER O	ECRF	13	12	60	1333	704	223	91	0	205	58	0	0	0	205	333
CL178945001		CANCER O	ECRF	25	20	119	3639	1078	429	848	0	1030	49	0	0	285	745	683



# Business management - FORECAST

#### **Annual Forecast**

Number of iteration planned for the year

→ Allow the CRO to validate capacity planning

- Reference
- Planned list of studies

# Quarterly Forecast = work order

Number of iteration by study

→ based on the real information on studies

- Reference
- Real figures for the previous 3 months
- Algorithm: Product/TA, Study Protocol, Recruitment Curve

Coordination by the SERVIER partner referent





# Indicators/Metrics



### Indicators

**CRO** oversight

Performance and quality

- Alert Servier DM weekly to follow validation activities by studies
- Discuss issues with CRO

**Budget indicators** 

- Follow Year Budget, Quarter Budget, global budget

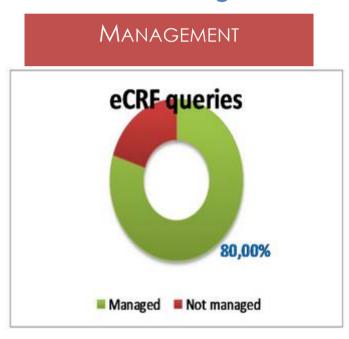
Coordination by the SERVIER partner referent



# CRO oversight

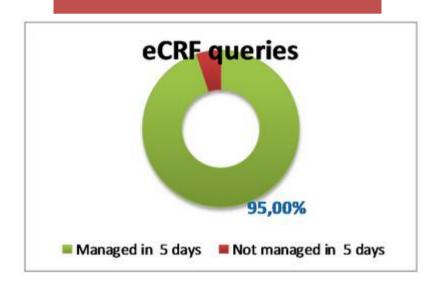
# Performance indicators

#### **Queries management**



#### Delay





Specific process to identify queries waiting for programming correction.



# CRO oversight

servier quality control done for each study every 6 weeks (frequency adapted to the study) on 10 % of iteration managed Quality indicators

Number of control batch validated

12

Number of CRO questions

23

Number of control batch not validated

1

Qualitative assessement of CRO questions



If Abnormality
rate > 2 %

→ Action plan
(training...)

Performance indicator for the SERVIER DM on the time to answer CRO questions

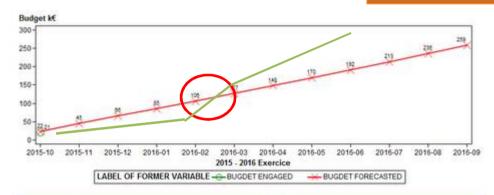
10/11/2015

21

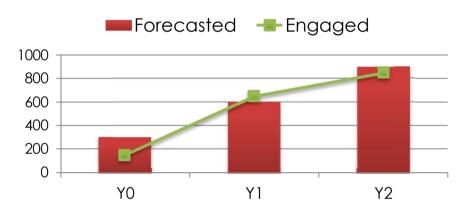


# **Budget oversight**

# Budget indicators



						Exer						
	2015-10	2015-11	2015-12	2016-01	2016-02	2016-03	2016-04	2016-05	2016-06	2016-07	2016-08	2016-09
	k€	kE.	kE	kE	k€	kE	kE	kE	k€	k€	kE	k€
BUGDET ENGAGED	20.88											
BUGDET FORECASTED	22.37	44.78	65.54	85.27	105.90	127.18	148.38	169.58	191.60	213.33	236.42	259.05



#### PROTOCOL=CL301574237



Follow up: Forecasted compare to Engaged

Alert: when Engaged budget is under or above Forecasted Budget (+/10%)





# COMMUNICATION



# Communication plan



#### Study ad hoc meeting

### Follow up meeting Every week (1h30)

#### Topic:

- Study planning
- Study clarification
- Re-training

#### Topic:

- Governance
- Follow CRO activities
- Improve process
- Resolve general issues
- Priority management

# Participant:

- SERVIER DM
- CRO DM

# Participant:

- SERVIER partner referent
- CRO partner referent

#### Operational Steering committee

#### Topic:

- Engagement start up status
- Transition status
- Training status
- Pilot phase status Study Quality
- Key challenges



#### CONCLUSION

# First experience with a CRO based in India

We work to built a strong partnership based on transparency and confidence

Opportunity to challenge our processes et create the reference database

#### Next steps...

- Validate our forecast
- Be able to justify differences in buget between engaged and forecasted